



Présidence de la Conférence
des Régions ultrapériphériques | La Réunion
2023/25



RÉUNION PRESIDENCY OF THE CONFERENCE OF PRESIDENTS OF THE OUTERMOST REGIONS

ACTIVITY REPORT

NOVEMBER 2023 – APRIL 2025

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A WORD FROM THE PRESIDENT

When I accepted the responsibility of presiding over the Conference of Presidents of the ORs in November 2023, I did so with a deep commitment to advancing a shared ambition for our nine Outermost Regions.

Eighteen months may seem short in the history of our Conference. This year, we are celebrating the 30th anniversary of the signing of our first cooperation protocol in Guadeloupe, just two years after the founding agreement of Saint-Malo.

However, these eighteen months have been intense and full of challenges. We have experienced a pivotal period for the European Union, marked by the renewal of its institutions in 2024. In this context, our collective mobilisation was crucial in making the voice of the outermost regions heard and defending our shared interests. Together, we have worked tirelessly to:

- Raise awareness among the new European institutions about the realities of our territories;
- Advocate for a strong and tailored cohesion policy beyond 2027;
- Monitor the implementation of the European strategy for the ORs;
- Promote genuine regional integration for our territories.

Our efforts have largely paid off. We have achieved significant progress, notably with:

- The new political agenda of the European Commission, set in July 2024, which commits to continued support for the ORs. It also launches a series of new strategies in key areas such as affordable housing, water management, circular economy, poverty strategy, the Oceans Pact, climate change adaptation and food policy;
- The explicit recognition of our specificities in several EU Council conclusions on cohesion and the future of our youth;
- The launch of projects for youth in the ORs, including the «YOUTH4ORs» call for projects, as well as biodiversity initiatives under the «Bestlife2030» programme;
- The approval of the collaborative project «REMOTE» under INTERREG Europe, aimed at developing a renewable energy platform for the outermost regions.



Despite these advances, challenges remain. Our economies are still vulnerable to global crises, and our socio-economic indicators remain concerning. We must continue to advocate for a differentiated approach, based on Article 349 of the TFEU, that acknowledges our unique geographical, climatic and economic realities. As I prepare to hand over the presidency to the President of the regional collectivity of Guadeloupe, I am confident that our unity and determination will continue to drive our efforts forward.

The year 2025 will be crucial for the future of our regions within the European Union. I would like to extend my heartfelt thanks for your trust and unwavering commitment.

Together, we have proven that, despite their remoteness, our regions are at the heart of the European project and play a vital role in its diversity and richness.

Let us continue to champion the voice of the outermost regions, striving for a fairer, more inclusive Europe that remains attuned to the realities of all its territories.

Huguette BELLO

Présidente de la Région Réunion

Présidente de la Conférence des Présidents des RUP



THE CONFERENCE OF PRESIDENTS OF THE OUTERMOST REGIONS

Building on the 1993 Saint-Malo resolution and governed by the first cooperation protocol signed 30 years ago by the Presidents of the Outermost Regions in Guadeloupe in 1995, the Conference is committed to defending the outermost regions within all European policies relevant to their territories. This includes policies with a strong territorial impact, such as cohesion policy, fisheries, agriculture, research and innovation, employment, training, economic development and sustainable development.

ACTIVITIES OF THE CONFERENCE OF PRESIDENTS OF THE ORs

The Conference's activities are structured around three key areas:

- Defending, preserving and strengthening the rights and measures specific to the ORs, including fiscal and customs provisions (e.g. the dock dues and AIEM tax) and compensation for the disadvantages of outermost status (e.g. POSEI programmes, ERDF additional costs, and the compensation plan for extra costs in the fisheries sector);
- Engaging in regular dialogue with the European Commission and contributing to the work of Member States (through coordinated national positions between France, Spain and Portugal), as well as EU institutions (participating in studies, responding to public consultations and proposing legislative amendments);
- Adopting common positions and putting forward operational, coordinated proposals tailored to the specific circumstances of the outermost regions.

COMPOSITION OF THE CONFERENCE OF PRESIDENTS OF THE ORs

The Conference is composed of the Presidents of the executive bodies of each member region.

Azores: **Josée Manuel BOLIEIRO**
Canary Islands: **Fernando CLAVIJO BATLLE**
Guadeloupe: **Ary CHALUS**
French Guiana: **Gabriel SERVILLE**
Madeira: **Miguel ALBUQUERQUE**
Martinique: **Serge LETCHIMY**
Mayotte: **Ben Issa OUSSENI**
Réunion: **Huguette BELLO (currently President of the Conference)**
Saint-Martin: **Louis MUSSINGTON**

FUNCTIONS OF THE CONFERENCE OF PRESIDENTS OF THE ORs

The Conference of Presidents of the ORs is a cooperation body composed of:

- ▶ A political body, the Conference, which brings together the Presidents of the ORs;
- ▶ A technical body, the ORs Steering Committee.

The Conference is responsible for:

- ▶ Defining and driving the fundamental political and strategic directions of cooperation between the ORs;
- ▶ Representing the common interests of the outermost regions before European institutions, bodies and organisations;
- ▶ Selecting a rotating presidency from among its members for a term of at least one year. On November 8, 2023, the President of the Regional Government of the Canary Islands handed over the presidency to the President of the Réunion Region;
- ▶ Adopting all necessary decisions to achieve the objectives of the Conference.

The Conference meets in an ordinary session at least once a year in the territory of the region holding the presidency.

This year, the Conference will take place in Saint-Denis, Réunion, on April 7 and 8, 2025. The final declaration adopted at this event will be forwarded to the European Parliament, the European Council, the Polish Presidency of the Council of the European Union, the European Commission, the European Economic and Social Committee, the Committee of the Regions, and the relevant Member States.

INAUGURATION OF PRESIDENT HUGUETTE BELLO AS PRESIDENT OF THE CONFERENCE NOVEMBER 9, 2023

In Santa Cruz de Tenerife (Canary Islands), President Huguette Bello was entrusted with the presidency of the Conference of Presidents of the ORs and given the responsibility of setting its political direction until April 2025. In her handover speech, she paid tribute to the presidency of Fernando Clavijo Batlle, President of the Government of the Canary Islands, acknowledging the significant work accomplished during his term for the outermost regions. She also reaffirmed her commitment to continuing the efforts of her predecessors to amplify the voice of the outermost regions, particularly in this decisive year, by addressing new priorities aligned with the mandate entrusted to the Réunion presidency of the Conference of Presidents of the ORs:

- ▶ Raising awareness among the newly elected European institutions (2024) about the realities of the ORs;
- ▶ Ensuring that the ORs are properly considered in the follow-up to the Conference on the Future of Europe;
- ▶ Defending the interests of the ORs in discussions on the future of post-2027 cohesion policy;
- ▶ Monitor the implementation of the European strategy for the ORs;
- ▶ Maintaining strict vigilance over the legislative texts in the «Fit for 55» climate package, ensuring their implementation is adapted to the specific needs of the ORs and remains fully compatible with their economic and social circumstances, as well as the purchasing power of their populations;
- ▶ Ensuring the implementation of coherent and effective measures for the genuine regional integration of the ORs.



THE OR STEERING COMMITTEE

To implement its political and strategic orientations, the Conference relies on a technical body, the OR Steering Committee.

The work of the OR Steering Committee brings together members from regional administrations, appointed by each President. It is led and coordinated by the Region holding the presidency of the Conference for the duration of its mandate. Currently, and since November 2023, this presidency is held by the Réunion Region. Decisions within the Steering Committee are made based on consensus.

Given the particularly intense European agenda, exchanges take place on a continuous basis among members of the OR Steering Committee.

The Steering Committee has met throughout the Réunion Region's presidency of the Conference, either remotely or in person in Brussels, to review ongoing dossiers and engage with representatives of the European institutions and the permanent representations of France, Spain and Portugal to the EU.

Thus, several contributions have been submitted to the European Commission as part of public consultations on various European policies, demonstrating the active involvement of the outermost regions in the European decision-making process.

In total, seven written contributions have been drafted. These joint positions highlight the imperative need for differentiated treatment for the ORs, in alignment with Article 349 of the TFEU, to address their structural (e.g., climate, remoteness) and cyclical (e.g., geopolitical crises, inflation) challenges.

These common positions, aligned with the European agenda, have covered the Ninth Report on Economic, Social and Territorial Cohesion (December 2023), the White Paper on digital infrastructure (June 2024), the de minimis State aid framework in agriculture (July 2024), the revision of State aid guidelines (airport infrastructure and airlines) in October 2024 and March 2025, upcoming European Territorial Cooperation programmes INTERREG (November 2024), and the European Oceans Pact (February 2025).

UNDER THE RÉUNION PRESIDENCY, MEMBERS OF THE OR STEERING COMMITTEE MET ON FIFTEEN OCCASIONS.

Eleven times remotely:

- December 13 and 14, 2023
- March 11, 2024
- May 23, 2024
- September 17 and 18, 2024
- November 5, 2024
- December 11, 2024
- December 18, 2024
- January 9, 2025
- February 12 and 13, 2025
- March 5, 2025
- March 10 to 12, 2025

Cinq fois en présentiel :

- February 6 and 7, 2024 (Brussels)
- April 9 and 10, 2024 (Brussels)
- October 8 and 9, 2024 (Brussels)
- November 27, 2024 (Brussels)
- April 3 and 4, 2025 (Saint-Denis in Réunion)



THE TRIPARTITE WORKING GROUP «EUROPEAN COMMISSION – MEMBER STATES – OUTERMOST REGIONS»

This body was established by the European Commission in 2013 and illustrates the strengthened partnership between the Outermost Regions, the French, Spanish and Portuguese authorities, and the European Commission. It meets four times a year in Brussels, the nerve centre of the European decision-making process, following an agenda proposed by the European Commission. The unit responsible for issues related to the Outermost Regions within the DG REGIO is in charge of organising and providing secretariat services for the group.

The meetings involve various Directorates-General of the European Commission, permanent representations to the EU, representatives from certain ministries of France, Spain and Portugal, as well as members of the Conference of the Presidents of the Outermost Regions. Depending on the topics on the agenda, experts may be invited to attend.

The tripartite working group addresses European issues of interest to the outermost regions and facilitates discussions on the needs and priorities of the ORs.

Six «Outermost Regions» working groups have been held in Brussels during the Réunion presidency of the Conference:

- February 6, 2024
- April 4, 2024
- June 26, 2024
- October 15, 2024
- November 28, 2024
- March 6, 2025



OVERVIEW OF THE ACTIVITIES OF THE CONFERENCE OF PRESIDENTS OF THE OUTERMOST REGIONS AND ITS STEERING COMMITTEE IN RELATION TO EUROPEAN INSTITUTIONS



1ST HALF-YEAR: November 2023 – April 2024

November 16–17, 2023: 50th Anniversary of the Conference of Peripheral Maritime Regions (CPMR) – Saint-Malo, France

The General Assembly of the CPMR in Saint-Malo (50th anniversary), held on November 16–17, 2023, was the occasion for the presentation of the final declaration of the XXVIII CPRUP during the dedicated session within the Islands Commission.

Mr. Jean-Pierre Chabriat, representative of President Huguette Bello and Regional Councillor in charge of Research and Energy Transition for the Réunion Region, shared the experience of Réunion in energy transition and sustainable development. His intervention in the workshop on offshore marine energies highlighted the unique challenges and opportunities faced by the ORs in their pursuit of sustainable development.

November 30, 2023: Conclusions of the EU Council on the future of cohesion policy

This position, adopted by the 27 EU Member States, explicitly acknowledges the specificities of the Outermost Regions: «The Council is aware of the specific characteristics of the outermost regions, that is notably, their structural economic and social situation, aggravated by their remoteness, insularity, small size, difficult topography and climate, natural hazards and economic dependence [...]. The Council invites the Commission to make full use of the possibilities offered by Article 349 of the Treaty, and to systematically integrate the effects of its future legislative proposals on the outermost regions as a specific and dedicated criterion, as part of the respective impact assessments.»

December 2023: OECD publishes findings on opportunities for the Outermost Regions in global value chains

In 2020, The European Commission and the OECD began a peer-learning and dialogue process to better understand growth and development scenarios in the EU's ORs.

The results of this collaboration highlight the potential for international partnerships with a wide range of partners. It clarifies the opportunities to increase internationalisation and cooperation with partners beyond the EU, including countries in Africa, Latin America and the Caribbean, and other developing and emerging economies, such as Small Island Developing States (SIDS). The analysis identifies opportunities for reforms to make the most of the EU's multiannual budget and the European Commission's strategy «Putting people first, securing sustainable and inclusive growth, unlocking the potential of the EU's outermost regions,» adopted in 2022.



Following this dialogue and international knowledge-sharing process, several studies have been published (link to be added):

- ▶ “Internationalisation, specialisation and technological collaboration in the EU Outermost Regions”
- ▶ “Innovative agro-food industries in the EU Outermost Regions”
- ▶ “Making renewable energies drivers of competitiveness in the EU Outermost Regions”
- ▶ “Innovative oceans: Drivers of internationalisation for the EU Outermost regions”
- ▶ “Leveraging cultural and creative sectors for development in the EU outermost regions”

December 2023: Joint position of the CPRUP in the public consultation on cohesion policy; reducing disparities within the EU and the Ninth Report on Economic, Social and Territorial Cohesion

In preparation for the Ninth Report on Economic, Social and Territorial Cohesion, the CPRUP emphasised the importance of a strong cohesion policy for the ORs. The key recommendations include:

- ▶ Strengthening the territorial approach to cohesion policy;
- ▶ Ensuring greater flexibility in managing funds;
- ▶ Taking into account demographic indicators specific to the ORs;
- ▶ Continuing strong support for basic infrastructure in the ORs.

February 5, 2024: Launch of the «YOUTH4ORs» call for projects – Strengthening opportunities for young people in the outermost regions

Co-funded by the EU with a budget of €650,000 over two years, the YOUTH4ORs project provides targeted support for initiatives led by young people from the Outermost Regions. The call for projects has two main components: one aimed at individuals or youth

teams (ages 15–25), and the other for non-profit associations or educational institutions.

Grants range from €5,000 to €10,000 per project.

- ▶ Following the first call for projects, 195 applications were received, 164 of which were eligible. 70 actions were selected (37 led by young individuals and 33 by organisations), with 30 from French ORs, 18 from the Canary Islands, and 22 from Portuguese ORs.
- ▶ Common themes among the selected actions include: training, skills development, education, inclusion and climate.

This project will continue into 2025 and will result in recommendations.

For more information:
youth4outermostregions.eu



February 6, 2024: OR-States-Commission Working Group

The «Outermost Regions» working group met on February 6. Representatives from the nine Outermost Regions and their respective Member States (Spain, France and Portugal) took part in the meeting, which discussed, among other topics, preparations for the next implementation report of the European Strategy for the Outermost Regions, the «youth» project call for the ORs, and the findings of a study on living conditions and access to basic needs, as well as assistance provided by the European Commission through its advisory tool for Outermost Regions.

February 6, 2024: European Commission study on living conditions in the Outermost Regions

In this publication, the European Commission examined regional trends concerning various aspects of living conditions and access to basic needs in the Outermost Regions. The analysis provides an overview of access to essential services such as housing, drinking water and sanitation, electricity, climate control and heating, and internet and telephone connectivity across all Outermost Regions.

For more information:
europa.eu

February 29, 2024: 20th OCTs-EU Forum – Brussels

Huguette Bello, President of the Regional Council of Réunion and President of the Conference of Presidents of the Outermost Regions (ORs), addressed the 20th OCTs-EU Forum on February 29, 2024. In her speech, Ms. Bello clearly highlighted the legal distinctions between the ORs and Overseas Countries and Territories (OCTs) under EU law, while emphasising their shared characteristics. She underlined the importance of leveraging their unique geographical positioning and stressed the need for these territories to be seen as key players in co-development and European cooperation within their respective regions. In conclusion, the President reaffirmed the commitment to enhancing the resources for

a European policy aimed at unlocking the full potential of each territory, emphasising the crucial role of the ORs and OCTs as Europe's gateways to the world.

Pour davantage d'information :
VIDEO – PRESIDENT BELLO'S SPEECH



March 5: The EIT sets its roadmap to boost innovation in the Outermost Regions

During the adoption of the innovation strategy for the Outermost Regions by the European Institute of Innovation and Technology (EIT), the Conference of Presidents of the Outermost Regions, represented by Maya Cesari, Regional Advisor for Innovation, participated in the event held on March 5, 2024 in the Canary Islands. She outlined the Conference's priorities: a tailored approach that considers the specific smart specialisation strategies of the ORs and the establishment of regional innovation hubs closely integrated with regional innovation ecosystems.

March 22: Political Bureau of the Conference of Peripheral Maritime Regions of Europe (CPMR) meets in Patras (Western Greece).

During the CPMR Political Bureau meeting, several political positions were put to a vote.

- ▶ **Transport & accessibility:** Ecological transport package for freight transport
- ▶ **Migration:** European Pact on Migration and Asylum
- ▶ **Cohesion:** CPMR's position on the future of cohesion policy post-2027 and the future of INTERREG: Unleash its full potential.

With the support of the Azores Region, the Conference of Presidents of the ORs successfully had an amendment adopted in the CPMR's position on INTERREG Post-2027, calling for essential coordination for the INTERREG programmes of the ORs in connection with funds from the «NDICI» development policy and the OCT Association Decision funds. This position addresses the specific needs of the INTERREG programmes in the EU's external borders: "In this regard, improving the coordination of the ERDF, NDICI and the Overseas Association Decision funds is vital to facilitating cooperation between the Outermost Regions and their partner countries in the neighbourhood, such as ACP countries and OCTs."



March 27, 2024: The European Commission adopts the Ninth Report on Economic, Social and Territorial Cohesion

The Ninth Cohesion Report underscores the need to establish a stronger, modernised policy to strengthen Europe's growth model, build an inclusive Union and achieve the economic, social and territorial cohesion objectives set out by the Treaty. The Commission suggests addressing emerging economic dynamics and new imbalances, tailoring support to regional needs, accelerating implementation, continuing simplification, reinforcing performance orientation, linking reforms and leaving room for manoeuvre to respond to unforeseen events.

The report highlights the low GDP per capita in the Outermost Regions (below the EU average), weak GDP per capita growth, and large disparities in growth rates and available income between regions within certain countries like France. It also points to high unemployment rates, particularly among young people, low education levels and higher risks of poverty and social exclusion in most Outermost Regions. In demographic terms, it emphasises the challenges posed by an ageing population, outward migration due to a lack of economic opportunities and employment, and significant migratory pressure in other Outermost Regions. Finally, the report highlights the positive impact of cohesion policy in the Outermost Regions.

For more information: europa.eu

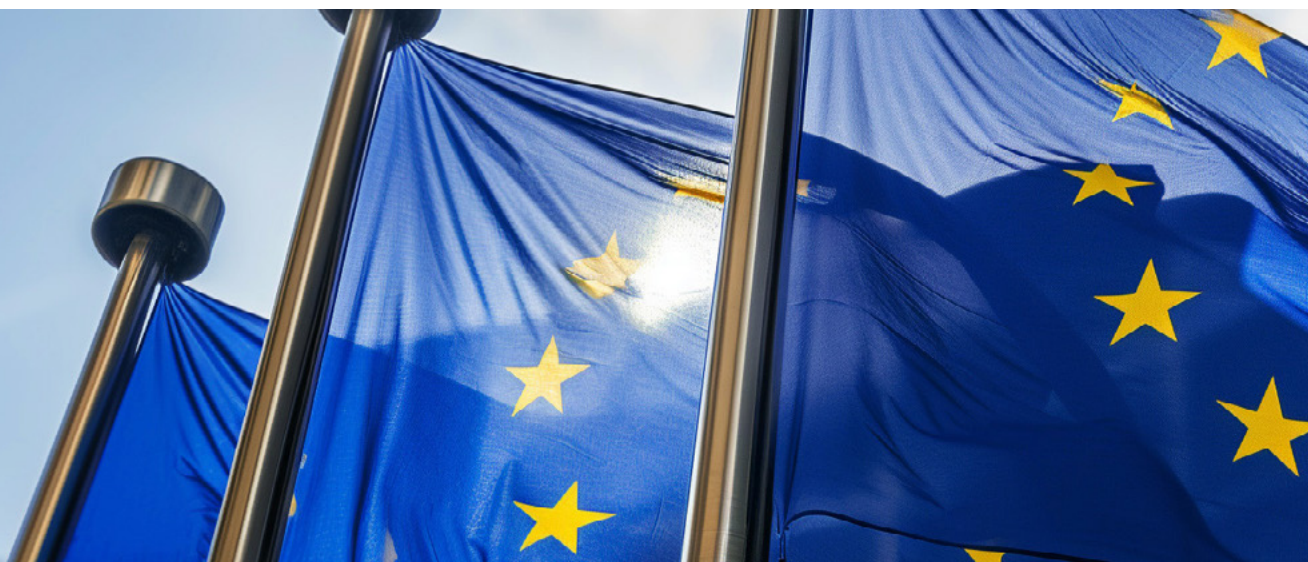
April 4, 2024: ORs-States-Commission Working Group

As part of the enhanced partnership between the ORs and the European Commission, a meeting of the «Outermost Regions» working group, organised by the OR Unit of DG REGIO, was held virtually on Thursday, April 4, with representatives from the ORs and their Member States (Spain, France and Portugal) in attendance. This meeting provided an opportunity to discuss, among other topics, the recent European Commission decision regarding state aid for the renewal of fishing fleets in certain ORs, as well as preparations for the upcoming European Commission report on the implementation of the Outermost Regions strategy, which will be adopted in October 2024. Lastly, the discussions focused on the organisation of a workshop on the Outermost Regions as part of the European Week of Regions and Cities on October 10, 2024.

April 11 and 12: 9th Cohesion Forum in Brussels

The 9th Cohesion Forum marked a key milestone in the ongoing discussion about the future of European cohesion policy. This event laid the groundwork for the much-anticipated reform for 2028–2034, where territorial differentiation will need to balance social justice and economic efficiency.

For more information:
[9^{ème} Forum de cohésion](#)





11 - 12 APRIL 2024
BRUSSELS

#COHESIONFORUM

April 23 and 24: General Assembly of the Islands Commission of the Conference of Peripheral Maritime Regions in Ponta Delgada, Azores

The participation of the Réunion Region Presidency at the work in Ponta Delgada is part of an intensified advocacy effort for the ORs. The discussions emphasised:

- ▶ The need to incorporate the island and Outermost Region specificities into post-2027 cohesion policy;
- ▶ The importance of a sustainable blue economy, with discussions on multi-level maritime governance;
- ▶ The validation of a final declaration reaffirming the significance of Article 349 of the TFEU for the Outermost Regions.

This event featured several workshops bringing together the Outermost Regions (Azores, Madeira, Canary Islands, Guadeloupe, Réunion) and promoted a coordinated approach to the climate and energy challenges faced by the ORs.

A session on energy was an opportunity for Jean-Pierre Chabriat, representing President Huguette Bello and Regional Councillor in charge of Research and Energy Transition for the Réunion Region, to highlight the essential involvement of local communities in the energy autonomy process.



2ND HALF-YEAR: MAY – OCTOBER 2024

May 2, 2024: Study conducted by the European Commission as part of the evaluation of the POSEI 2014–2020 programmes

The programmes of options specifically relating to remoteness and insularity (POSEI) support local production in the Outermost Regions through direct payments to farmers, market measures and the provision of essential agricultural products.

Since late 2022, the Commission has been preparing an evaluation of the POSEI regime for the 2014–2020 period, aiming to assess the effectiveness, efficiency, relevance, coherence and added value of the EU in implementing this scheme. As part of this, an independent study was launched, and its findings highlight POSEI's crucial role in the Outermost Regions for the preservation of traditional agricultural landscapes and the promotion of economic and environmental sustainability. The final evaluation of the POSEI regime, as conducted by the European Commission, is expected in the first half of 2025.

For more information:
AGRI Europa

May 28, 2024: European Commission publication on cohesion policy achievements

The brochure Bridging Gaps: EU Cohesion Policy presents the results and achievements of the cohesion policy for the 2014–2020 period. Between 2014 and 2020, the European Regional Development Fund (ERDF), the European Social Fund (ESF) and the Cohesion Fund (CF) invested a total of €551 billion, with national contributions, in the economies and societies of Europe.

The publication includes a section on the Outermost Regions, highlighting the relevance of the ERDF, ESF, and REACT-EU (with a total of €8.8 billion), as well as strategic orientations to address the permanent challenges and constraints of the Outermost Regions and

contribute to their development. ERDF also encouraged cooperation with neighbouring countries through INTERREG programmes.

May 30 and 31: European Maritime Days in Svendborg, Denmark

On May 30 and 31 in Svendborg, Denmark, a delegation from Réunion, led by Maya Cesari, Regional Advisor for Innovation and the Blue Economy and President of the Blue Institute, participated in this event aimed at fostering international cooperation to valorise and protect marine environments. The Réunion delegation, which also included Erwann Lagabriele, researcher in geography at the University of Réunion, and Jean Turquet, representative of the Centre technique de recherche et de valorisation des milieux aquatiques (CITEB), used this opportunity to highlight the importance of a sustainable blue economy. Traditional maritime activities such as fishing and transport, alongside emerging fields such as biotechnology and renewable energies, serve as key drivers for the island's development, value creation, training and employment.

Maya Cesari advocated for a European maritime basin strategy for the Indian Ocean during discussions with Éric Banel, Director-General for Maritime Affairs, Fisheries and Aquaculture, and representative of the State Secretariat for the Sea.





From left to right:

Eric BANEL, Director-General for Maritime Affairs, Fisheries and Aquaculture; Maya CESARI, Regional Advisor for Innovation and the Blue Economy; Jean TURQUET, representative of the Centre technique de recherche et de valorisation des milieux aquatiques (CITEB); and Erwann LAGABRIELLE, geography lecturer at the University of Réunion.

June 2024: Seventh edition of the EU Blue Economy Report

The report presents the latest trends in the EU's blue economy sector, including progress in the energy transition to combat climate change, as well as technological challenges and goals. It also examines the potential impact of coastal flooding on ecosystem services and evaluates the economic resilience along the EU-27 coastline.

The report includes a dedicated section (3.4) on the socio-economic impacts of coastal flooding in the Outermost Regions.

The report and infographic:
[the Blue Economy Observatory webpage](#)

June 11-12, 2024: CPMR Political Bureau in Shkodër (Albania)

Following the 2024 European elections, the leaders of the Conference of Peripheral Maritime Regions (CPMR) refocused their priorities on strengthening territorial cohesion and advocating for multi-level governance, amid a context shaped by the rise of Eurosceptic movements and geopolitical crises directly affecting regional territories.

As part of the strategic priorities for the next financial framework (MFF 2028-2034), CPMR members are calling for:

- ▶ An increased budget for structural funds (ERDF, ESF+), with criteria tailored to the specific needs of maritime and Outermost Regions (logistical costs, isolation);
- ▶ Administrative simplification of EU programmes, which are considered overly complex for smaller local authorities.

June 18: Conclusions of the European Union Council on the Ninth Economic, Social and Territorial Cohesion Report

The conclusions of the EU Council mark a significant step forward for the Outermost Regions (ORs), explicitly integrating their specificities into the post-2027 agenda.

The EU Council:

“RECALLS the structural social and economic situation of Outermost Regions, as recognised by Article 349 of the TFEU, and that cohesion policy must respond to their development challenges and support their regional integration;

REAFFIRMS the application of Article 349 of the TFEU, emphasising the need to adapt cohesion policy to the permanent constraints of the ORs (remoteness, insularity, economic vulnerability).”

June 26, 2024: OR-States-Commission Working Group in Brussels

The work of the group takes place in the context of the renewal of European institutions and the preparation for the post-2027 framework, with a focus on adapting policies to the specificities of the Outermost Regions recognised by Article 349 of the TFEU. The ORs advocate for a differentiated and simplified post-2027 framework, leveraging their territorial expertise and strengthening their resilience to multiple crises (climate, inflation, food security). In addition, discussions covered the first independent study evaluating the relevance of POSEI programmes and the implementation of the BESTLIFE 2030 biodiversity project, in preparation for the second call for projects scheduled for the first half of 2025.

June 30, 2024: Contribution to the White Paper on digital infrastructure

The Conference of Presidents of the ORs adopted a contribution in the context of the European Commission's public consultation on digital infrastructures, particularly submarine cables. Due to their geographical location, the ORs remain both strategic and vulnerable in terms of digital connectivity and infrastructure.

In this context, the Conference stresses:

- ▶ Strengthening the ORs' capabilities through open research and innovation, as well as technological capacities;
- ▶ Enabling the ORs to benefit from the advancements of the European innovation community;
- ▶ Integrating the ORs into European digital corridors and common interest projects;
- ▶ Providing the ORs with pilot projects, as these regions hold significant potential despite their geographical remoteness;
- ▶ Encouraging a tailored framework for supporting submarine cables in the ORs that are both efficient and secure;
- ▶ Taking into account specific situations to ensure the eligibility of the ORs for European Commission calls, with criteria that duly consider their unique circumstances;
- ▶ Developing and supporting the security of submarine cables in the ORs in the context of international threats and attacks.



July 2–4, 2024: OECD conference on global value chains in Terceira - Azores

Réunion's participation in the Terceira conference on global value chains is part of the joint EU-OECD project aimed at strengthening the role of the Outermost Regions (ORs) in the global economy:

- Specialisation in high added-value sectors;
- Exploiting unique biodiversity (80% of Europe's biodiversity is found in the ORs);
- Strategy for integration into neighbouring networks (logistics hubs to Africa, Asia and America).

The discussions position the ORs as a pivotal player in the redefinition of European policies for the ORs, particularly on the following aspects:

- Food sovereignty (diversification of supply sources);
- Circular economy (valorisation of agricultural by-products);
- Economic diplomacy (South-South partnerships).

This involvement aligns with the priorities of Réunion's presidency of the CPMR, aiming to transform geographic constraints into drivers of innovation within global value chains.

July 3, 2024: President Huguette Bello requests observer status for the Outermost Regions in the OACPS-EU Partnership Agreement, known as the «Samoa Agreement»

President Huguette BELLO has sent a letter to the President of the French Republic, Emmanuel Macron, regarding the regional integration of the ORs within their respective geographical zones.

The Conference supports the strengthening of the regional integration of the ORs in the Indian Ocean, the Caribbean, the Amazon and Macaronesia. The ORs are seen as «active borders» of Europe, embedding their relations with neighbouring countries within a co-development strategy. The EU Council highlighted the importance of the ORs for the EU's external relations on June 21, 2022.

The Samoa Partnership Agreement, successor to the Cotonou Agreement, encourages regional cooperation with the ORs. President Macron's support was sought for:

- Approving observer status for the ORs within the various formations of the Samoa Agreement;
- Ensuring the presence of the ORs in the bodies of this new agreement.

July 5, 2024: Letter from the Presidency of the Conference of Presidents of the ORs to the President of the European Commission, Ursula von der Leyen

In anticipation of the formation of the new European Commission for the 2024–2029 period, the Presidency of the Conference has sent a letter to President von der Leyen, highlighting the following points:

«In the context of the establishment of the new European Commission, the Conference of Presidents of the ORs wishes to:

- *Reiterate the importance of applying Article 349 of the Treaty to take into account the specific situations of our regions whenever necessary;*
- *Advocate for the strengthening of European solidarity policy in favour of our regions, promoting a territorial and bottom-up approach to enhance convergence performance;*
- *Emphasise, in line with their geographical realities, that connectivity remains a priority issue to reduce the accessibility deficit of the Outermost Regions;*
- *Highlight the need to ensure a balance between the objectives of the European Green Deal and their implementation in the ORs, given their specific structural constraints;*
- *Encourage the European Commission to facilitate the regional integration of the ORs through greater coherence between the internal and external dimensions of European policies;*
- *Strengthen structures specifically dedicated to the ORs within the future European Commission's organisational framework, particularly the role of the OR Unit and the inter-service group on ORs, and revitalise the enhanced partnership with our regions, including the reinstatement of the EU-OR Forum.»*

July 17, 2024: Contribution of the Conference of Presidents of the ORs to the consultation on de minimis State aid in the agricultural sector

In its joint contribution, the Conference of Presidents of the ORs calls for the doubling of the de minimis aid threshold (to €74,000 over three years) to reflect the highly specific agricultural models of the Outermost Regions and the challenges faced by their sectors, including:

- ▶ 80% of agricultural holdings in the ORs are smaller than five hectares (compared to 62% in the EU);
- ▶ The predominance of family-based farming limits resilience to economic and climate shocks;
- ▶ Asymmetric competition with neighbouring third countries that are not subject to European standards;
- ▶ Structural cost surcharges (remoteness, insularity, climate) as recognised by Article 349 of the TFEU;
- ▶ Inflation affecting inputs (fertilisers, seeds) and supply chain disruptions exacerbated by geopolitical crises;
- ▶ Stagnation of the CAP budgets under the POSEI programme since 2013, despite the urgency of food security and ecological transition in tropical regions.

July 23, 2024: The Conference of Presidents of the ORs advocates for the renewal of the Archipel.eu project

The Conference of Presidents of the Outermost Regions has sent a letter to European Commissioners Iliana Ivanova, in charge of Innovation, Research, Culture, Education and Youth, and Elisa Ferreira, in charge of Cohesion and Reforms, requesting the renewal of the Archipel.eu pilot project.

Launched three years ago and completed in 2024, the Archipel.eu project was a major step forward in promoting the cultural expressions of the ORs. It provided dedicated funding for cultural initiatives and improved visibility for the cultural and creative sectors of the ORs. Despite its success, some shortcomings were identified, including the exclusion of neighbouring third countries and an imba-



balance between small and large organisations. The Conference of Presidents of the ORs is calling for the project's renewal, incorporating new proposals and recommendations. The aim is to strengthen European cultural diversity by fully integrating the key players from the Outermost Regions.

September 2024: Common position submitted to members of the European Parliament ahead of Commissioner hearings, highlighting the specific needs and challenges of the ORs

As part of the hearings of the new European Commissioners by the European Parliament, the Conference of Presidents of the Outermost Regions has set out its expectations by raising several priority questions on which it seeks commitments from the candidates for the duration of their mandate. Beyond the political guidelines of President Von der Leyen for the 2024–2029 period, the Conference advocates for European policies that are adapted to the realities of the Outermost Regions of the Azores, Canary Islands, Guadeloupe, French Guiana, Réunion, Madeira, Martinique, Mayotte and Saint-Martin.

Through this common position, submitted to European parliamentarians, the Conference of Presidents contributes to raising awareness among European institutions about the expectations of their populations in various areas.

October 25–26 - Strasbourg: Annual Congress of the Regions of France

The 20th Congress of the Regions of France, held on October 25–26 in Strasbourg, focused on the theme: «Europe: The time of the Regions?»

- President Huguette Bello was invited to participate in a plenary session roundtable entitled “The Future of the EU Lies with the Regions”, alongside Mr. Younous Omarjee, Vice-President of the European Parliament, Mr. Mathieu Mori, Secretary General of the Congress of Local and Regional Authorities of the Council of Europe, and Mr. François Bonneau, President of the Centre-Val de Loire region (see photo). As President of the Conference of Presidents of the Outermost Regions, she was invited to highlight the assets that the Outermost Regions represent for the European Union.
- President Huguette Bello also chaired a workshop on the French Outermost Regions (ORs) and regional cooperation. The session included contributions from Mr. Ary Chalus, President of the Regional Council of Guadeloupe, Mr. Ben Issa Ousseni, President of the

Departmental Council of Mayotte, Ms. Patricia Telle, Vice-President of the Territorial Collectivity of Martinique, and Mr. Thibault Lechat Vega, Vice-President of the Territorial Collectivity of French Guiana. The workshop was attended by Ms. Monika Hencsey, Director at DG REGIO in charge of the OR unit.

On this occasion, all participants reaffirmed the critical importance of integrating the Outermost Regions into their regional environment.

October 1–3: International symposium on digital technology in the Overseas Territories at the University of Réunion

The University of Réunion, the University of Mayotte, and the Université Paris-Saclay organised an international symposium entitled “Digital technology and the European Union’s Overseas Territories: A comparative perspective on digital challenges in Réunion and Mayotte.”

Held under the high patronage of the Ministry of the Interior and Overseas Territories and the Regional Council of Réunion, the event brought together around 40 high-level speakers, including 25 external participants from mainland France, the Overseas Territories, the Canary Islands and the Azores.

This symposium provided an opportunity to assess the current state of digital development in the Overseas Territories and outline future prospects, with a particular focus on Réunion and Mayotte.



October 2: As part of the “EuRegions4Cohesion” initiative—supported by over 130 European regions to advocate for territorial actors in the Post-2027 period—the Réunion Region took part in discussions at the European Parliament on the future of EU cohesion policy

The Regional Council of Réunion is one of the 138 signatory regions, including all the outermost regions, of a manifesto reaffirming the crucial role that regions must play in the EU's primary solidarity policy—an integral pillar of the European project itself.

Wilfrid Bertile, Regional Councillor responsible for European Affairs and International Relations, participated in a debate at the European Parliament on the future of cohesion policy, organised with the support of Younous Omarjee, Vice-President of the European Parliament, who is notably in charge of the Outermost Regions.



From left to right: Younous Omarjee, Vice-President of the European Parliament and Wilfrid Bertile, Regional Councillor for Réunion

This call to action aimed to secure a strong budget for the future cohesion policy, ensuring that regions remain at its core, both in its design and implementation. Cohesion policy is, in fact, the EU's primary long-term territorial investment strategy, contributing to the European integration process.

For more information:
europea.eu

October 2–4: 52nd General Assembly of the CPMR in GOZO (Malta)

The 52nd General Assembly of the CPMR took place from October 2 to 4 in Gozo, Malta. Réunion was represented by Jean-Pierre Chabriat, Regional Councillor responsible for Research, Higher Education, and Energy Transition.

A key moment of the event was the election of CPMR President Filip Reinhag, who met with representatives of the ORs and Younous Omarjee, Vice-President of the European Parliament. The plenary session of the Islands Commission and the adoption of the declaration on sustainable tourism were also highlights of the assembly. Another session focused on the specific challenges faced by island territories, particularly through a workshop on “ensuring equal opportunities while enhancing the sustainable development of island communities.” As a speaker, Jean-Pierre Chabriat shared Réunion's experience in sustainable tourism and the energy transition.

October 3, 2024: European Commission Adopts review report on the Outermost Regions strategy

The report highlights the progress made by the European Commission in implementing the 2022 strategy for the Outermost Regions, in collaboration with the concerned regions and Member States. It demonstrates how the Commission has accounted for the specificities of these regions in legislative proposals, policy initiatives, and programmes covering a wide range of EU policies, including cohesion policy, social and employment policy, digital connectivity, agriculture, fisheries, State aid, climate action, environment, trade and more.

Additionally, the Commission has developed specific opportunities for the Outermost Regions within various EU programmes aimed at supporting biodiversity, climate change adap-

tation, coastal tourism, youth initiatives and cultural actions. It has also introduced a dedicated advisory tool to support these regions, along with workshops on EU competitive programmes.

For more information:
europa.eu

October 8, 2024: Contribution of the Conference of Presidents of the ORs to the consultation on State aid for aviation in the ORs

The Conference has contributed to the debate launched by the European Commission on State aid guidelines for the aviation sector, particularly in the context of the sector's decarbonisation efforts.

Airports in the Outermost Regions play a vital role in social and territorial cohesion, meeting the needs of local populations travelling for work, education, healthcare or family reasons. The impact of the "Fit for 55" legislative package remains to be fully assessed in the case of the ORs due to their extreme reliance on air transport and the potential rise in costs for users—particularly vulnerable populations facing precarious financial situations such as poverty, unemployment, and limited opportunities for young people.

These specificities place the ORs in a competitive environment that differs significantly from the European mainland. The competition framework established by the aviation State aid guidelines is crucial for the ORs, as they lack alternative transport options. While the EU supports land and rail transport through the Trans-European Transport Network (TEN-T) programme, the ORs are at a double disadvantage if the guidelines on State aid for airports and airlines do not take their specific realities into account. When no alternative to air transport exists, the European Commission's oversight of State aid should be adjusted accordingly, with a more proportionate approach for the ORs.

The accessibility challenges faced by the ORs create significant barriers to the free movement of people, goods and services. These constraints particularly impact the mobility of young people and the workforce and lead to additional costs for transporting goods between the ORs and mainland Europe.

The Conference of Presidents of the ORs is calling for specific measures, including:

- ▶ Compensation for permanent additional costs (fuel, maintenance) due to remoteness and insularity;
- ▶ Maintaining essential flights despite their lack of profitability, as they are crucial for territorial cohesion (healthcare, education);
- ▶ Increasing the level of aid for airports, regardless of their size or traffic volume;
- ▶ Excluding the ORs from profitability criteria based on passenger numbers;
- ▶ Removing the 50% cap on airport fee subsidies;
- ▶ Extending start-up aid to existing routes (e.g., inter-island connections).





October 9, 2024: Workshop on Implementing the OR strategy at the European Week of Regions and Cities in Brussels

Wilfrid Bertile, Regional Councillor for European Affairs, Regional Cooperation, and Co-Development, took part in the 2024 edition of the European Week of Regions and Cities, co-organised by the European Commission and the Committee of the Regions. Following the European Commission's adoption of the progress report on the EU's Outermost Regions strategy on October 3, discussions focused on the implementation of the 2022 communication: "Putting people first, securing sustainable and inclusive growth, unlocking the potential of the EU's outermost regions."

Alongside representatives from Portugal and the Canary Islands, Wilfrid Bertile highlighted issues related to territorial disparities. Looking ahead, he underscored key challenges such as employment and skills development, connectivity and regional integration.

October 9, 2024: REGIOSTARS ceremony in Brussels

Elisa Ferreira, Commissioner for Cohesion and Reforms, and Vasco Alves Cordeiro, President of the European Committee of the Regions, announced the winners of the 2024 REGIOSTARS Awards. Congratulations to:

- Winner: Biogreenfinery, an innovative platform in alternative fuel production, contributing to the Canary Islands' energy transition.
- Finalist: Roland Garros Bioclimatic Airport Terminal, reinforcing its environmental commitments while strengthening its position as a European hub in the Indian Ocean.

De gauche à droite : Paula DUARTE GASPAR, Head of the ORs Unit at DG REGIO, Wilfrid BERTILE, Regional Councillor, Monica HENCSEY, Director of Budget, Communication and Regional Affairs at DG REGIO and Jean-Louis HOAREAU, Project Director at Réunion Roland Garros Airport.



3RD HALF-YEAR: November 2024 – April 2025

November 25, 2024: EU Council conclusions on «providing global opportunities for young people living in rural and remote areas»

The EU Council's conclusions explicitly mention the Outermost Regions in the context of the challenges young people face in remote areas: *«In this context, the specificities of the outermost regions should be taken into account, as often their insularity and isolation tend to amplify the gap between urban and rural areas.»*

«Even though there is a diverse and wide-ranging focus on young people in the European Union, there is a perception that most policies targeting young people do not place sufficient emphasis on rural aspects and that rural policies may not cater to the specific needs and circumstances of young people living in rural, remote, peripheral, less-developed areas and Outermost Regions.»

November 28, 2024: OR-States-Commission Working Group

The Outermost Regions (ORs) Working Group met to discuss several key initiatives affecting these territories.

Key topics discussed included:

- Confirmation of the new College of Commissioners, with a strong focus on OR-related issues.
- Presentation of the advisory tool for the ORs, a pilot project that provided 23 advisory services out of 57 requests received.
- Presentation of the Joint Research Centre (JRC) study on the potential for renewable energy in the ORs, covering both onshore and offshore options.
- Discussion on the European Urban Initiative (EUI) and its capacity-building activities for cities in the ORs.
- Presentation of the Connecting Europe Facility (CEF) programme aimed at improving the ORs' digital connectivity.

December 10, 2024: Approval of the REMOTE Project (Restructuring Energy Models for Outermost Regions) under the Interreg Europe Programme for 2021–2027

As part of the third call for projects under the Interreg Europe Programme for the 2021–2027 period, the project led by the Réunion Region to establish a collaborative platform for renewable energy has been approved. This project aims to develop a renewable energy platform for the Outermost Regions (ORs) of the European Union. The main objective of REMOTE is to restructure energy models in the Outermost Regions by developing a dedicated renewable energy platform. This project falls under the “Green” category of the Interreg Europe programme, focusing on the environment and ecological transition.

The REMOTE project, with a duration of four years, relies on cooperation between European regions to:

- Share best practices in renewable energy;
- Develop innovative solutions tailored to the unique challenges of the Outermost Regions;
- Improve the efficiency of public policies in the field of energy transition.



January 21, 2025: Meeting of the Conference of Presidents of the ORs with European Parliament Members in Strasbourg, attended by Antonio COSTA, Roberta Metsola, Younous OMARJEE and Raffaele FITTO

This meeting was a landmark event for the ORs, marked by the presence of Antonio Costa, President of the European Council, Roberta Metsola, President of the European Parliament, Younous Omarjee, Vice-President of the European Parliament responsible for the ORs, and Raffaele Fitto, Executive Vice-President of the European Commission responsible for Cohesion and Reforms.

The Presidents of the ORs highlighted the challenges their territories face. The Members of the European Parliament who participated in these discussions, across all political groups, unanimously expressed the unique position of the ORs, their strategic importance for Europe, and the need to mobilise in support of safeguarding regional policy. This convergence of views is invaluable for the ORs.

The meeting allowed the Presidents of the Outermost Regions to outline key priorities for defending a strong cohesion policy: maintaining the current budget level, governance that prioritises a regional approach for the ORs, and more responsive and effective instruments based on Article 349 of the EU Treaty.



Raffaele FITTO, Executive Vice-President of the Commission for Cohesion and Reforms and Huguette BELLO, President of the Regional Council of Réunion



From left to right:

1st row:

Ben ISSA OUSSENI, President of the Departmental Council of Mayotte, Younous OMARJEE, Vice-President of the European Parliament, Antonio COSTA, President of the European Council, Roberta METSOLA, President of the European Parliament, Raffaele FITTO, Executive Vice-President of the Commission for Cohesion and Reforms, Huguette BELLO, President of the Regional Council of Réunion, Ary CHALUS, President of the Regional Council of Guadeloupe.

2nd row:

Artur LIMA, Vice-President of the Regional Government of the Azores, Louis MUSSINGTON, President of Saint-Martin, Marie-Luce PENCHARD, Vice-President of the Regional Council of Guadeloupe, Fernando CLAVIJO BATLLE, President of the Regional Government of the Canary Islands, Serge LETCHIMY, President of the Executive Council of Martinique, Thibault LECHAT-VEGA, Vice-President of French Guiana, Olivier JACOB, Director-General of the DGOM.

February 17, 2025: Contribution of the Outermost Regions to the European Oceans Pact

The Conference of the Presidents of the Outermost Regions (ORs) has submitted a contribution to the public consultation on the European Oceans Pact, stressing the vital need to take the unique maritime situation of the ORs into account within this future framework.

Key points of the contribution:

- Recognition of the importance of the ORs: The ORs represent 10% of the EU's exclusive economic zone, with a vast area of approximately 2.5 million km² spread across the Atlantic, the Caribbean Sea and the Indian Ocean;
- Call for better consideration: The Conference insists on the need to give special attention to the ORs within the Pact, due to their immense maritime assets and unique geostrategic positioning;
- Enhancing the visibility of the ORs in the Pact, with resources tailored to addressing the challenges of ecosystem protection and the competitiveness of maritime professionals;
- Acknowledging and enhancing the strategic position of Mayotte and Réunion in the Indian Ocean;
- Promoting regional cooperation;
- Supporting the Pact with a specific roadmap for the ORs¹.

The Conference of the Presidents of the ORs emphasises the importance of taking the specificities of their regions into account, in accordance with Article 349 of the TFEU, to develop bespoke and suitable solutions within the framework of the future European Oceans Pact.

February 19, 2025: The Commission adopts the communication on a "Vision for Agriculture and Food," a roadmap for the future of agriculture and food in Europe

The specificities of the Outermost Regions and the importance of the POSEI programme for supporting their farmers are both highlighted in the European Commission's communication. The communication refers to the ongoing evaluation of POSEI and how it will inform the discussion on ensuring the long-term future of the agricultural sector in the Outermost Regions.

«Outermost Regions have specificities that require specific and targeted support. The Commission confirms the importance of the POSEI scheme to support farmers in the ou-

termost regions. The results of the ongoing evaluation will feed into the reflection on how to ensure that POSEI can guarantee the long-term future of the agricultural sector in the Outermost Regions, further contributing to their food security and sovereignty, competitiveness and resilience.»

For more information:

Communication: A Vision for Agriculture and Food



March 6: ORs-States-Commission Working Group

The working group, bringing together the European Commission, the delegations of the Spanish, French, and Portuguese authorities, as well as all the Outermost Regions, focused its work on the future European pact for the oceans, the revision of the State aid guidelines concerning airport infrastructure and airlines, as well as the interregional instrument.

INFO FLASH

The European Commission's advisory tool for the Outermost Regions

In its 2022 communication titled «Putting people first, securing sustainable and inclusive growth, unlocking the potential of the EU's outermost regions,» the European Commission committed to launching an advisory tool to assist the Outermost Regions in developing their regional development plans, reforms and investment programmes. The tool aims to create synergies between the opportunities offered by EU funds and programmes, while also strengthening their administrative capacity.

Launched in 2024, this advisory tool has been utilised by public and private organisations, including regional authorities and businesses—especially SMEs—based in the ORs. They have sought tailored, individualised consulting services to enhance their capacity, knowledge and access to EU programmes, instruments and tools. A total of 23 projects have benefited from 405 expert advisory days, coordinated with the ECORYS consulting firm, across various sectors.

Association of the Conference of the Presidents of the Outermost Regions

By decision of November 26, 2020, the Conference of Presidents of the ORs established an association (under French law of 1901) to provide the organisation with legal status and a common budget. During the founding meeting, the association's statutes and internal regulations were signed.

In 2024, the association held its annual general meeting. Among the resolutions adopted were the annual budget and changes to the executive board. The current composition of the board is as follows: President (Réunion Region), Treasurer (Guadeloupe Region), and Secretary (Canary Islands Region).





The BESTLIFE2030 programme for biodiversity protection and enhancement

The European Union's BESTLIFE2030 programme aims to strengthen practical capacities and deliver tangible impacts in the field of biodiversity conservation in the EU's Outermost Regions and Overseas Countries and Territories. Coordinated by the IUCN European Regional Office, this project brings together several organisations, including the French Biodiversity Agency (OFB), the IUCN National Committees of the Netherlands and France, Consulta Europa, NORDECO, the Overseas Countries and Territories Association (OCTA), and the Conference of Presidents of the Outermost Regions.

Originating from the 2007 «Message from Réunion Island,» the initiative began with the BEST preparatory action in 2011, laying the foundation for regional conservation strategies. It has since evolved into the BEST 2.0, BEST RUP, LIFE4BEST, and BEST 2.0+ programmes, expanding support for on-the-ground conservation efforts.

Launched at the end of 2023 and lasting eight years, the BESTLIFE2030 project seeks to ensure the conservation and sustainable use of biodiversity. With a budget of €32 million, the programme also addresses the prevention of resource degradation and climate change adaptation.

The initiative is funded under the EU LIFE programme for the environment and climate action, with project funding capped at €100,000, covering 95% of the total budget. Projects last between 18 and 36 months.

In 2024, 58 projects were supported under the first call for proposals. A second call is expected in the first quarter of 2025 to further boost local engagement in global biodiversity efforts.

Following constructive dialogue with the European Commission and the BESTLIFE2030 project consortium, eligibility conditions have been expanded to include regional public authorities in all ORs, allowing them to apply for project funding.

**For more information:
BESTLIFE2030 Programme**





Présidence de la Conférence
des Régions ultraperiphrériques | La Réunion
2023/25





PRÉSIDENTE RÉUNIONNAISE DE LA CONFÉRENCE DES PRÉSIDENTS DES RÉGIONS ULTRAPÉRIPHÉRIQUES

BILAN D'ACTIVITÉ
NOVEMBRE 2023 - AVRIL 2025